Mission

The Mission of Catholic Health Initiatives is to nurture the healing ministry of the Church, supported by education and research. Fidelity to the Gospel urges us to emphasize human dignity and social justice as we create healthier communities.

Vision

Our Vision is to live up to our name as One CHI: Catholic: Living our Mission and Core Values.
Health: Improving the health of the people and communities we serve.
Initiatives: Pioneering models and systems of care to enhance care delivery.
Core Values

Reverence: Profound respect and awe for all of creation, the foundation that shapes spirituality, our relationships with others and our journey to God.

Integrity: Moral wholeness, soundness, fidelity, trust, truthfulness in all we do.

Compassion: Solidarity with one another, capacity to enter into another’s joy and sorrow.

Excellence: Preeminent performance, becoming the benchmark, putting forth our personal and professional best.

Core Strategies

People — Develop top talent and a culture of leadership in health care practices.

Quality — Achieve leadership in person-centered care.

Stewardship — Steward resources and invest to innovate and excel in meeting our communities’ needs.

Growth — Grow and diversify locally and nationally to extend our ministry.
AT A GLANCE

Fiscal year 2014 statistics

OUR SCOPE

Operations in 19 states

104 hospitals, including:

- 4 academic health centers and major teaching hospitals
- 30 critical access hospitals
- 12 clinically integrated networks
- 10 insurance plans

About 54 million people – or nearly 17% of the US population – live within a 60-mile radius of a CHI hospital.

CARE INTERACTIONS

Home visits: 969,884

Virtual health: More than 80 programs offered

Physician and advanced practice clinician visits: 8.6 million

Acute care admissions: 487,432

Outpatient emergency visits: 1.8 million

Outpatient non-emergency visits: 5 million

Covered lives: 103,866
90,500 employees

**Financial Highlights**

- **$21.8 billion** in assets
- **$910 million** in total annual contributions to charity care and community benefit
- **$13.9 billion** in total annual operating revenues

**Mission & Ministry Fund**

More than **$55 million** in grants for building healthy communities

**Employee Community**

- **90,500 employees**

**Provider Types**

Physicians account for **65%** of total provider types

**Employed Providers by State**
Healthy Communities

It’s virtually impossible to have individual health in a community that is not healthy; and, it’s completely impossible to have a healthy community without healthy individuals. We collaborate with community partners, individual community members, and other providers of health and human services to create innovative new models of community health. Our hallmark programs for building healthy communities include:

- **Direct Community Loan Program**
  Low-interest loans for organizations that increase access to jobs, housing, education and health care.

- **Mission and Ministry Fund**
  Grants and guidance for building healthy communities around the world.

- **International Ministry Relations**
  Caring for our brothers and sisters in other parts of the world.

- **United Against Violence**
  National campaign to eradicate violence in our communities.

Clinically Integrated Networks

A clinically integrated network is a new model of health care delivery designed to provide better health results and lower costs through improved efficiency. CHI participates in 12 clinically integrated networks across the country, and that number will continue to grow.
Primary and Specialty Care

CHI employs and partners with physicians and advanced practice clinicians and physician practices to provide patients with primary and specialty care.

All of CHI’s primary care practices are transforming into Patient Centered Medical Homes, a model of care that focuses on the individual needs and convenience of patients.

Patient Centered Medical Homes ensure patient access to comprehensive, coordinated care that delivers quality and safety: this is the basis of individual and community health. Whenever needed, the medical homes coordinate patient care with specialty physicians.
Emergency and Outpatient Care

Many CHI hospitals provide emergency medicine, attending to patients who need immediate attention for acute illnesses and injuries.

CHI hospitals and a variety of freestanding facilities also provide top-quality outpatient care, delivering rehabilitation and therapy services, care for chronic diseases, and performing minor surgeries that do not require hospital admission.

Acute Care

CHI’s hospitals provide treatment and care to patients who require hospitalization for a wide range of medical issues from childbirth to the most delicate surgeries.

CHI’s hospitals include major urban medical centers, academic health centers, tertiary facilities, community hospitals, critical access hospitals, and specialty rehabilitation and behavioral health hospitals.

Long-Term Care

Some CHI markets provide long-term care options for consumers who need continuing assistance with medical issues, emotional needs or personal care.

These facilities include independent living apartments with services, assisted living apartments, memory care facilities, skilled nursing facilities, and group homes for individuals who have developmental disabilities.

Community Health Services Organizations

CHI’s Community Health Services Organizations provide the healing ministry in communities that no longer have a Catholic health care facility.

CHI St. Joseph’s Children, Albuquerque, NM, and CHI St. Joseph Children’s Health, Lancaster, PA, carry on the ministry through community-based services that meet identified needs.

In Albuquerque, St. Joseph’s Children focuses on early childhood development; in Lancaster, St. Joseph Children’s Health focuses on oral health as an essential element of overall health.

CHI Virtual Health

CHI Virtual Health links more than 80 programs that provide care across a distance via two-way electronic communications. Examples include:

- Teleradiology services that enable patients in rural hospitals to have their images read immediately by trained radiologists hundreds of miles away.

- ePharmacist Direct, which provides hospitals with the expertise of a clinical pharmacist 24 hours a day.

These virtual health programs increase access to care for patients in remote locations, minimize the need to travel to receive specialty care and alleviate health care workforce shortages. CHI Virtual Health provides services to organizations that are part of and external to CHI.
CHI Health at Home

Providing care in the comfort of a patient’s home is an essential element in the continuum of care; CHI Health at Home is CHI’s national home care service provider. CHI Health at Home provides and coordinates four types of home care services:

- Home health care, including nursing care, physical therapy and hospice services.
- Home infusion therapy, serving patients who need IV medications and enteral therapy.
- Home medical equipment, including wheelchairs, beds, walking aids, bath safety fixtures, and diabetes supplies.
- Non-emergency medical transportation via ambulance or mobile intensive care unit, between a patient’s home and a medical facility or from one medical facility to another.
Research

The CHI Institute for Research and Innovation (CIRI) provides a systemwide infrastructure for research and clinical trials, piloting innovations in care delivery and consumer engagement. It expands clinician and consumer access to treatments, devices and research protocols that might otherwise be unavailable in the community health care setting. CIRI has three operating units, each with its own specialty:

- **The Center for Clinical Research** creates access to and participation in the latest research in medicine, diagnostics, and medical devices through a growing systemwide infrastructure for clinical trials.

- **The Center for Healthcare Innovation** creates and evaluates new care delivery models that enable CHI to offer advances in integrated care, chronic care, and population health that improve the overall health of patients and communities served.

- **The Center for Translational Research** advances personalized and precision medicine in community health care through research on biospecimens, biomarkers and medical data.

PROMINENCE Health

Through Prominence Health, CHI has become an active participant in health plan networks, a provider of health program administration, and an operator of innovative health insurance products — including commercial and Medicare Advantage health plans — in a growing number of CHI markets. The health insurance plans offered by Prominence Health are designed to extend access to quality, affordable care to a greater number of people.

CHI Physician Services

To provide innovative business services that support high-quality ambulatory care, CHI created CHI Physician Services (CHIPS) to provide best-in-class physician practice management services. CHIPS supports CHI’s employed and hospital-based physicians across the enterprise.

The key business functions that CHIPS provides include practice management and staffing, charge entry, coding, revenue cycle, patient referral and scheduling services, and business analytics.

CHI Captive Management Initiatives, Ltd.

Since 2008, CHI Captive Management Initiatives (CMI) has provided management and consulting services to captive insurance firms that serve the health care industry, with particular expertise in serving faith-based health organizations.

CMI’s management services include bookkeeping, reporting and records management; consulting services include feasibility studies for new captive insurance firms, evaluation of existing corporate structures, and acting as advocates with other service providers.
Our Partnerships

CHAN Healthcare
CHAN HEALTHCARE was formed in 1997 through a partnership between Catholic Health Initiatives and Ascension Health. In 2013, CHI and Ascension Health formed a strategic partnership between CHAN and Horwath LLP, which created one of the largest providers of internal audit and financial advisory services in the nation. Both CHI and Ascension Health retain an ownership interest in the combined enterprise.

Mercy Housing
Mercy Housing, one of the nation’s largest affordable housing organizations, offers housing programs for low-income families, seniors and people with special needs in 41 states. Because nearly one-third of people who are low-income or homeless have a chronic health condition, Mercy Housing partners with CHI and other major health care systems to provide enhanced services for the health and well-being of its residents.

Conifer Health Solutions
CHI and Tenet Healthcare share ownership of Conifer Health Solutions, a company that helps health care organizations manage financial risk, improve alignment with physicians, and implement population health management. Conifer also provides services that streamline the patient scheduling process and care management capabilities that help to coordinate patient care across the continuum.
Arkansas
Arkansas Health Network – Clinically Integrated Network*
CHI St. Vincent, Little Rock
Chad S. Aduddell
Interim President
CHI St. Vincent Hot Springs, Hot Springs
CHI St. Vincent Infirmary, Little Rock
CHI St. Vincent Morrilton, Morrilton
CHI St. Vincent North, Sherwood
CHI St. Vincent Rehabilitation Hospital, Sherwood

Colorado
Centura Health, Englewood
Centura Health is a joint operating agreement between Catholic Health Initiatives and Adventist Health System Sunbelt Healthcare Corporation, Florida.
Gary Campbell, FACHE,
President and CEO
Mercy Regional Medical Center, Durango
OrthoColorado Hospital, Lakewood
Penrose-St. Francis Health Services, Colorado Springs
  Penrose Hospital, Colorado Springs
  St. Francis Medical Center, Colorado Springs
Progressive Care Center, Canon City
St. Anthony Hospital, Lakewood
St. Anthony North Hospital, Westminster
St. Anthony Summit Medical Center, Frisco
St. Catherine Hospital, Garden City, KS
St. Mary-Corwin Medical Center, Pueblo
St. Rose Ambulatory & Surgery Center, Great Bend, KS

St. Thomas More Hospital, Canon City
Part of CHI Living Communities, Toledo, OH:
  Medallion Retirement Community, Colorado Springs
  Namaste Alzheimer Center, Colorado Springs
  The Gardens at St. Elizabeth, Denver
  The Villas at Sunny Acres, Thornton

CHI Institute for Research and Innovation, Englewood
David Fine, President

CHI Physician Services, Englewood
T. Clifford Deveny, MD,
Senior Vice President

CHI Virtual Health, Englewood
Steve Moye, President

Colorado Health Neighborhoods – Clinically Integrated Network*
Prominence Health, Englewood
Juan Serrano, CEO, and Senior Vice President, Payer Strategy and Operations

Indiana
CHI Health at Home
Daniel Dietz, President and CEO

Iowa
Mercy Health Network – Clinically Integrated Network*
Mercy Health Network, Des Moines
Mercy Health Network is a joint operating organization created by Catholic Health Initiatives and Trinity Health.
David H. Vellinga, CEO and Senior Vice President, Divisional Operations, Catholic Health Initiatives

*Coordinates patient care, services and payment across a broad spectrum of functions, processes and settings in order to maximize value. A CIN is a legal structure with shared provider governance and an integrated delivery system.
Bishop Drumm Retirement Center, Johnston
Mercy Clinics, Inc., Des Moines
Mercy College of Health Sciences, Des Moines
Mercy Franklin Center, Des Moines
Mercy Medical Center-Des Moines, Des Moines
Mercy Medical Center-Centerville, Centerville
Mercy Medical Center-West Lakes, West Des Moines
Mercy Park Apartments, Des Moines
Part of CHI Health, Omaha, NE:
CHI Health Mercy Corning, Corning
CHI Health Mercy Council Bluffs, Council Bluffs
CHI Health Missouri Valley, Missouri Valley

Kansas
Part of Centura Health, Englewood, CO:
St. Catherine Hospital, Garden City
St. Rose Ambulatory & Surgery Center, Great Bend

Kentucky
KentuckyOne Health, Louisville
KentuckyOne Health is the merged entity of the former Jewish Hospital & St. Mary’s HealthCare and Saint Joseph Health System, with an operating agreement for the University of Louisville Hospital | James Graham Brown Cancer Center.
Ruth Brinkley, President and CEO and Senior Vice President, Divisional Operations, Catholic Health Initiatives
Continuing Care Hospital, Inc., Lexington
Flaget Memorial Hospital, Bardstown
Frazier Rehab and Neuroscience Center, Louisville
Jewish Hospital, Louisville
Jewish Hospital Rudd Heart and Lung Center, Louisville
Medical Center Jewish East, Louisville
Medical Center Jewish Northeast, Louisville
Medical Center Jewish South, Louisville
Medical Center Jewish Southwest, Louisville
KentuckyOne Health Medical Group, Louisville
KentuckyOne Health Partners, Louisville
Our Lady of Peace, Louisville
Saint Joseph Berea, Berea
Saint Joseph East, Lexington
Women’s Hospital Saint Joseph East, Lexington
Saint Joseph Hospital, Lexington
Saint Joseph Jessamine RJ Corman Ambulatory Care Center, Nicholasville
Saint Joseph Martin, Martin
Saint Joseph Mount Sterling, Mount Sterling
Sts. Mary & Elizabeth Hospital, Louisville
University of Louisville Hospital | James Graham Brown Cancer Center, Louisville
University of Louisville Hospital, Louisville
Part of CHI Living Communities, Toledo, OH: Madonna Manor, Villa Hills
KentuckyOne Health Partners – Clinically Integrated Network*

Maryland
CHI Institute for Research and Innovation, Towson
David Fine, President

Minnesota
CHI LakeWood Health, Baudette
Ben Koppelman, Interim President

CHI St. Francis Health, Breckenridge
David A. Nelson, President

CHI St. Francis Health St. Francis Medical Center, Breckenridge
CHI St. Francis Health St. Francis Home, Breckenridge
    CHI St. Francis Health Appletree Court, Breckenridge

CHI St. Joseph’s Health, Park Rapids
Ben Koppelman, President

CHI St. Gabriel’s Health, Little Falls
Lee M. Boyles, President

CHI Albany Area Health, Albany
CHI St. Gabriel’s Health Alverna Apartments, Little Falls
CHI St. Gabriel’s Health St. Camillus Place, Little Falls
CHI St. Gabriel’s Health St. Gabriel’s Hospital, Little Falls

Nebraska
CHI Health
Cliff Robertson, MD, CEO and Senior Vice President, Divisional Operations, Catholic Health Initiatives

CHI Health Alegent Creighton Clinic, Omaha
CHI Health Bergan Mercy, Omaha
CHI Health Creighton University Medical Center, Omaha
CHI Health Good Samaritan, Kearney
    Richard Young Behavioral Health Center, Kearney
CHI Health Immanuel, Omaha
CHI Health Lakeside, Omaha
CHI Health Mercy Corning, Corning, IA
CHI Health Mercy Council Bluffs, Council Bluffs, IA
Communities of Care

CHI Health Midlands, Papillion
CHI Health Missouri Valley, Missouri Valley, IA
CHI Health Nebraska Heart, Lincoln
CHI Health Plainview, Plainview
CHI Health Schuyler, Schuyler
CHI Health St. Elizabeth, Lincoln
CHI Health St. Francis, Grand Island
CHI Health St. Mary’s, Nebraska City
Lasting Hope Recovery Center, Omaha
Nebraska Spine Hospital, Omaha
The Physician Network, Lincoln

UniNet – Clinically Integrated Network*

New Mexico

CHI St. Joseph’s Children, Albuquerque
Allen Sánchez, President and CEO

North Dakota

CHI Carrington Health, Carrington
Mariann Doeling, RN, President

CHI Friendship, Fargo
Jeff L. Pederson, President

CHI Health at Home, Fargo
Sue Heitkamp, Executive Director

CHI Lisbon Health, Lisbon
Peggy Larson, President

CHI Mercy Medical Center, Williston
Matthew Grimshaw, President

CHI Mercy Hospital, Devils Lake
Andrew Lankowicz, President

CHI Mercy Health, Valley City
Keith Heuser, President

CHI Oakes Hospital, Oakes
Rebecca L. Thompson, President

CHI Riverview Place, Fargo
Jeff L. Pederson, President

CHI St. Alexius Health, Bismarck
Joseph A. Messmer, Interim President

CHI St. Alexius Health Community Memorial Hospital, Turtle Lake

CHI St. Alexius Health Garrison Memorial Hospital, Garrison

CHI St. Alexius Health St. Alexius Medical Center, Bismarck

CHI St. Alexius Health Clinics, Bismarck

CHI St. Joseph’s Health, Dickinson
Reed Reyman, President

North Dakota Clinically Integrated Network*

Ohio

CHI Health at Home, Milford
Daniel Dietz, President and CEO

Premier Health, Dayton
Premier Health is a joint operating agreement between Catholic Health Initiatives and MedAmerica Health Systems Corporation, Atrium Health System and Upper Valley Medical Center.

James R. Pancoast, President and CEO

Dayton Heart & Vascular Hospital at Good Samaritan, Dayton

Good Samaritan Hospital, Dayton

Sylvania Franciscan Health, Toledo
James Pope, President

CHI Living Communities
Rick Ryan, President and CEO

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Franciscan Care Center, Toledo
Madonna Manor, Villa Hills, KY
Medallion Retirement Community, Colorado Springs, CO
Namaste Alzheimer Center, Colorado Springs, CO
Providence Care Center, Sandusky
St. Clare Commons, Perrysburg
St. Leonard, Centerville
The Gardens at St. Elizabeth, Denver, CO
The Villas at Sunny Acres, Thornton, CO
Trinity Health System
Trinity Hospital Twin City, Dennison
Sylvania Franciscan Health and Tri-State are 50-50 joint venture partners of the following Trinity locations. Sylvania Franciscan Health manages the joint venture.
   Trinity Medical Center-East, Steubenville
   Trinity Medical Center-West, Steubenville
TriHealth, Cincinnati
TriHealth is a joint operating agreement between Catholic Health Initiatives and Bethesda, Inc. Cincinnati.
   John S. Prout, President and CEO
Good Samaritan College of Nursing and Health Sciences, Cincinnati
Good Samaritan Hospital, Cincinnati
TriHealth – Clinically Integrated Network*

**Oregon**

Architrave Health – Clinically Integrated Network*

CHI Mercy Health, Roseburg
   Kelly C. Morgan, President and CEO

Texas

CHI St. Joseph Health
   Jim Schuessler, President and CEO
   Bellville St. Joseph Health Center, Bellville, TX
   Burleson St. Joseph Health Center, Caldwell, TX
   Burleson St. Joseph Manor, Caldwell, TX
   Grimes St. Joseph Health Center, Navasota, TX
   Madison St. Joseph Health Center, Madisonville, TX
   St. Joseph Manor, Bryan, TX
   St. Joseph Regional Health Center, Bryan, TX

CHI St. Luke’s Health, Houston
   Michael Covert, CEO and Senior Vice President, Divisional Operations, Catholic Health Initiatives

Pennsylvania

CHI St. Joseph Children’s Health, Lancaster
   Philip K. Goropoulos, President

Tennessee

CHI Memorial, Chattanooga
   Ricky Napper, Interim President
   CHI Memorial Hospital, Chattanooga
   CHI Memorial Hospital Hixson, Hixson

Mission HealthCare Network – Clinically Integrated Network*

Washington

CHI Franciscan Health, Tacoma
   Ketul J. Patel, CEO and Senior Vice President, Divisional Operations, Catholic Health Initiatives

CHI Franciscan Health Medical Group, Tacoma
CHI Franciscan Health Harrison Medical Center-Bremerton, Bremerton
CHI Franciscan Health Harrison Medical Center-Silverdale, Silverdale
CHI Franciscan Health Highline Medical Center, Burien
CHI Franciscan Health Regional Hospital for Respiratory and Complex Care, Burien
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Northern Kentucky
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Wisconsin
CHI Franciscan Villa,
South Milwaukee
Char Adams, President

Rainier Health Network –
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